

This presentation and related comments contain forward-looking statements. Such statements are subject to many uncertainties and risks, as various factors of which several are beyond Columbus A/S' control, may cause that the actual development and results differ materially from the expectations.

Agenda

- Highlights of Q3 YTD 2019
- Income Statement
- Financial Value Drivers
- Geographical & Business Segments
- Short & Long Term Guidance
- Questions



Highlights Q3 2019

Revenue

3% organic growth

amounting to DKK 1,400m

Revenue Q3

5% growth

amounting to DKK 423m

EBITDA

48% growth

amounting to DKK 165m

Services business

4% organic growth

amounting to DKK 1,083m

Columbus Care Contracts

20% growth

amounting to DKK 109m

Columbus Cloud

54% growth

amounting to DKK 15m

Income Statement Q3 YTD 2019

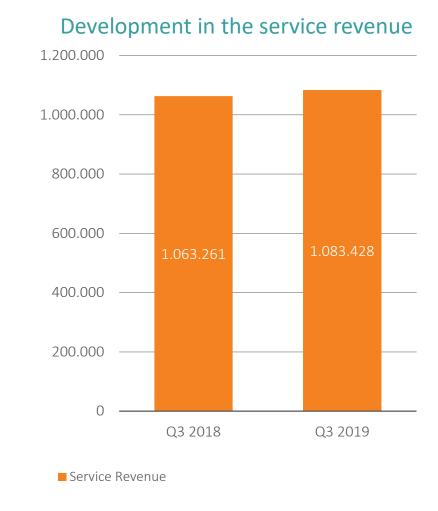
Income statement (mDKK)	Q3 2019	Q3 2018	Δ%
	70.7	70.6	1.00/
Columbus Software	70.7	78.6	-10%
External Software	219.1	217.9	1%
Service	1,083.4	1,063.3	2%
Other	26.8	22.1	21%
Net Sales	1,400.0	1,381.8	1%
External project costs	-334.1	-293.2	14%
Gross profit	1,065.9	1,088.6	-2%
Staff expenses and remuneration	-837.8	-813.4	3%
Other external costs	-132.8	-160.8	-17%
Other operating income	72.7	4.6	1473%
EBITDA before share-based payment	167.8	119.0	41%
Share-based payment	-3.0	-7.4	-59%
EBITDA	164.9	111.6	48%
Depreciation/amortization	-66.5	-51.7	29%
Financial Income	2.1	9.1	-77%
Financial Expenses	-6.4	-2.8	128%
Net result before tax	94.1	66.2	42%

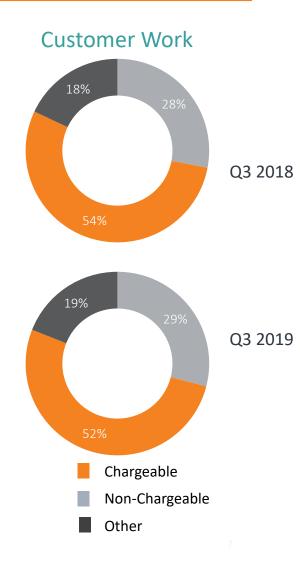
Columbus

Financial Value Drivers

Growth in the Services Business

- Service revenue grew by 2% to DKK 1,083m
 - Organic growth of 4%
 - General progress
 - Growth in Columbus Care Services
 - M3 and Commerce strong growth
- Decrease in chargeable hours (54% to 52%)
 - Low efficiency in RU, UK
 - Progress within ERP, Cloud and offerings such as Analytics & BI and Customer Experience

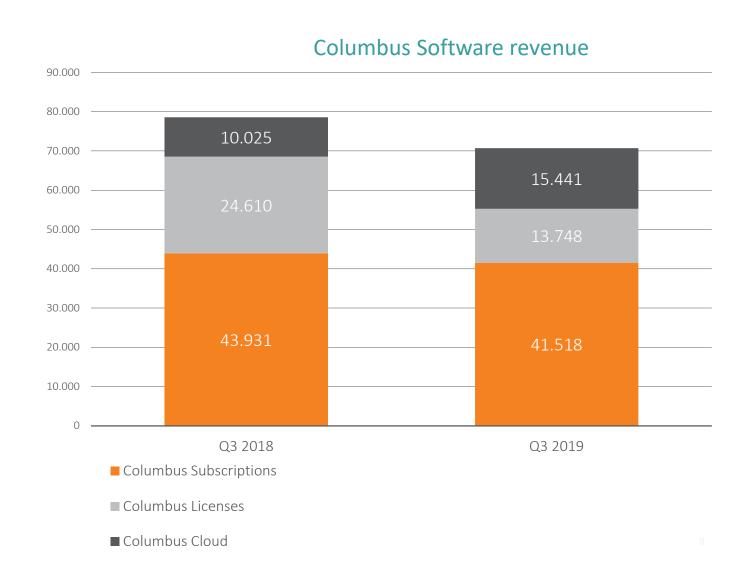




Columbus

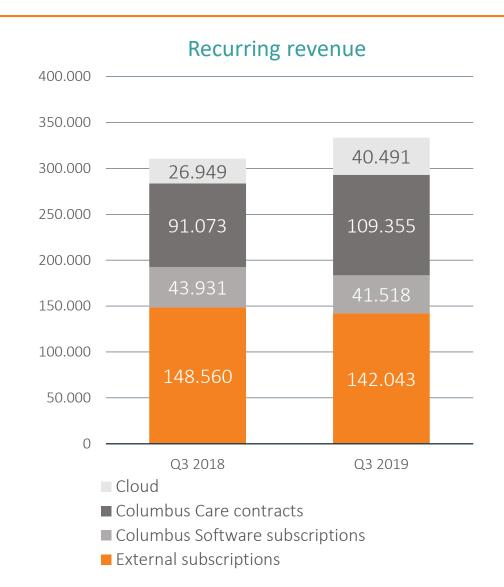
Growth in Columbus Software Sales

- Columbus Cloud sales increased by 54%, from DKK 10m to DKK 15m
- Total revenue from sale of Columbus Software decreased by 10%, amounting to DKK 70,7m
 - Subscriptions declined by 5%
 - License sales declined by 44%
- Strong pipeline in Q4



Growth in Recurring Revenue

- Recurring revenue increased by 7%
- Recurring revenue constitutes 24% of total revenue
- Columbus Care contracts grew by 20%
- Total Cloud revenue grew by 50%



Geographical & Business Segments

Western Europe

Net Revenue

+6% (DKK 1,007m)

Columbus Software Revenue

-15% (DKK 19m)

Service Revenue

+6% (DKK 862m)

EBITDA

+79% (DKK 130m)

Western Europe mDKK	Q3 2019	Q3 2018	Δ	Δ%
Columbus Software	19.2	22.6	-3.4	-15%
External software	101.5	99.3	2.3	2%
Service revenue	861.8	813.0	48.8	6%
Other	24.1	17.6	6.5	37%
Total net revenue	1,006.6	952.5	54.1	6%
EBITDA	130.4	72.7	57.7	79%
Recurring revenue of total revenue	18%	17%	1%	6%

Eastern Europe

Net Revenue

+8% (DKK 104m)

Columbus Software Revenue

-2% (DKK 4m)

Service Revenue

+7% (DKK 78m)

EBITDA

+22% (DKK 10m)

Eastern Europe				
mDKK	Q3 2019	Q3 2018	Δ	Δ%
Columbus Software	4.1	4.2	-0.1	-2%
External software	20.7	17.4	3.3	19%
Service revenue	78.4	72.9	5.4	7%
Other	0.7	1.6	-0.9	-56%
Total net revenue	103.9	96.2	7.8	8%
EBITDA	9.7	8.0	1.8	22%
Recurring revenue of total revenue	20%	20%	0%	-1%

Northern America

Net Revenue

-13% (DKK 230m)

Columbus Software Revenue

-4% (DKK 5m)

Service Revenue

-17% (DKK 131m)

EBITDA

-71% (DKK 5m)

North America				
mDKK	Q3 2019	Q3 2018	Δ	Δ%
Columbus Software	5.3	5.5	-0.2	-4%
External software	91.9	97.2	-5.3	-5%
Service revenue	130.6	158.2	-27.6	-17%
Other	2.5	3.6	-1.0	-29%
Total net revenue	230.3	264.4	-34.1	-13%
EBITDA	4.9	16.9	-12.0	-71%
Recurring revenue of total revenue	38%	33%	5%	14%

Columbus Software

Columbus Software Subscriptions

-11% (DKK 36m)

Columbus **Cloud Revenue**

+49% (DKK 13m) -3% (DKK 47m)

Columbus Software License

-46% (DKK 10m)

EBITDA

Columbus Software				
mDKK	Q3 2019	Q3 2018	Δ	Δ%
	10.3	10.0	0.7	4.00/
Columbus Software licenses	10.2	18.9	-8.7	-46%
Columbus Software subscriptions	35.6	40.0	-4.4	-11%
Columbus Cloud	13.2	8.9	4.3	49%
External software	11.3	8.8	2.5	28%
Service revenue	41.4	42.9	-1.5	-3%
Other	1.8	0.6	1.2	211%
Total net revenue	113.5	120.0	-6.5	-5%
EBITDA	46.5	47.8	-1.3	-3%
Recurring revenue of total revenue	56%	51%	5%	10%

Short & Long Term Guidance

Financial Guidance for 2019

Revenue, in the range of DKK 2bn

EBITDA, in the range of DKK 240m

Software revenue, in the range of DKK 110m

Dividend

10% dividend

on nominal share capital



Long Term Guidance for 2021

Revenue

3-5% growth

Compounded average growth each year organically

Recurring revenue

25%

of total revenue in 2021

EBITDA

13%

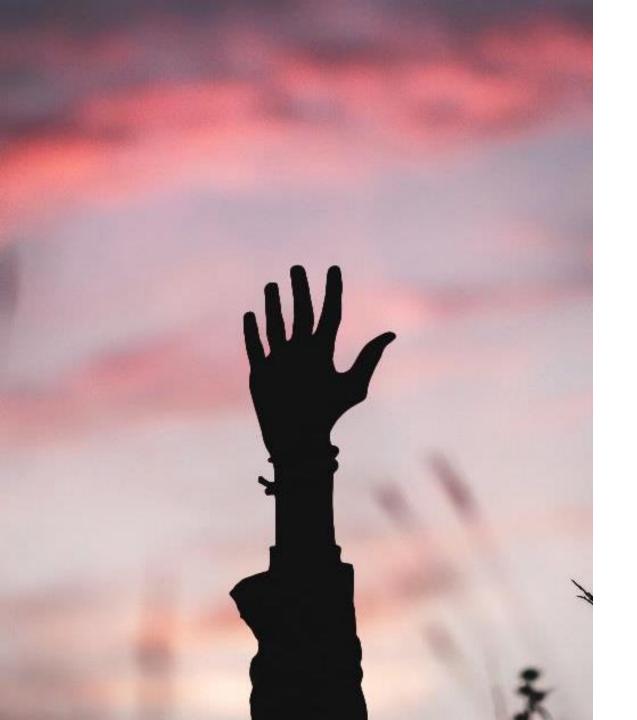
EBITDA margin

Dividend

10% pay-out

of nominal value each year





Questions?